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December 18, 2014

NSAB Holds Energy and Technology Fair

By Doug Miller NSAB Public Affairs staff writer

In a classroom on the second floor of Naval Support Activity Bethesda's (NSAB) Building 17 last week, half a dozen civilian engineers pondered the problem they say nobody wants to talk about.

Federal agencies, including the military have been implementing executive orders raising minimum standards for energy efficiency, recycling and other measures to make their operations more sustainable. Too often, however, "they ignore the water," Healthy Buildings project manager Ed Brady remarked.

His co-worker, Gary Bosnick, nodded in agreement, noting widespread predictions of a growing worldwide water shortage.

"It's going to be ugly," Bosnick said.

The discussion took place in one of six workshops at the NSAB Energy, Environmental & Technology Fair/Expo on Dec. 10. A dozen firms in the fields of information technology and utilities, two training organizations and the local government's recycling program set up tables in the Fitness Center gymnasium to share with NSAB personnel and each other the latest in strategies for conserving natural resources and saving money.

When it comes to recycling, NSAB is actually ahead of the curve, said Paul Gatons, from the Montgomery County Business Recycling Program.

"They recycle things we can't," he noted.

On the tech front, information technology companies and their customers are also making strides toward sustainability. Ricoh, which handles NSAB's printers, has implemented a sustainable initiative in the manufacture of its multi-function devices that has earned certification from the International Organization for Standardization, federal account manager Gary Bushillon said.

Dell's Kevin Williams was showing off his company's portable computers, which enable medical personnel to access data from anywhere in the facility. They operate on nine watts, while the standard personal computer runs on anywhere from 150 to 275, he said.

"That's a \$70-a-year savings in electricity per unit," Williams said. "The base has 6,000."



Photo by Doug Miller

Patrons observe displays of new energy initiatives and technology at the Energy and Technology Fair in Building 17's gymnasium Dec. 10.

Last week's event was part of what NSAB Installation Energy Manager William Ortega-Ortiz described as an ongoing program aimed at helping personnel all over the campus get smarter in their use of resources.

"Energy education happens throughout the year," Ortega-Ortiz said. "We have 35 active education programs at this installation."

Those efforts are producing results, he added, noting that fiscal year 2014 saw a \$10 million reduction in utilities costs over the previous year.

On the second floor of Building 17 on the day of the expo, company representatives conducted workshops in lighting, heating and air conditioning measures aimed at sustainability.

The Water Savings workshop covered advancements in the operation of steam systems, ice machines, commercial laundries and landscape irrigation. In the latter area, sprinkler systems now employ "smart" controllers that take into account atmospheric conditions, rainfall and rates of absorption so as to use as little water as possible. Brady and his fellow water specialists also discussed rainwater harvesting, cooling towers — the largest single user of water in commercial and industrial settings — and the practical difficulties presented by low-flush-volume toilets.

Bill Steigelman, of Potomac Electric Power Company (PEPCO) contractor Lockheed-Martin, offered information on the growing use of combined heat and power, or co-generation. The machinery, most often fired by natural gas, currently generates 82 gigawatts in U.S. industry, significantly reducing the production of greenhouse gases, he said.

The utility offers financial incentives of up to \$2 million per project for customers who install the combined-heatand-power generators. The client also has the option of letting PEPCO retain

ownership of the unit and leasing, or simply buying the power generated.

Officials at NSAB are now considering installing a 10-megawatt unit here, Steigelman said.

Peter Keating, of ConEdison Solutions, outlined developments in renewable energy sources, including wind, biomass, geothermal and solar. The technology in the latter category has grown by leaps and bounds, Keating noted. In its 1970s infancy, the power generated cost an average of \$70 per watt. That figure has fallen to 40 cents, he noted.

Suzanne Hern, an NSAB design manager who attended the session, said she found it valuable, in terms of both education and convenience. The workshops count toward continuing-education credits required to maintain her architect's license.

"It's right here, and it's free," she said.

Thursday, December 18, 2014 The Journal

Remember Others During this Season of Giving and Sharing

The holiday season is in full swing ... As you read this, you may be preparing to take a trip to visit far-away family and friends, or you may be planning to stay at home to celebrate with your loved ones and invite friends into your home. Whatever your plans, this is the time of year for giving and sharing with those that mean most to you, but also don't forget those who need your help. We are blessed to live in



the greatest country in the world, and it is in il dogs, may not have had anyone check on our nature to share those blessings. Remember that in this season of giving, it doesn't need to be gifts or expensive things, and that giving of your time and caring for others is one of the greatest gifts that you can give. A simple gesture of kindness, a bright smile, or a warm happy holiday wish goes a long way to making someone else feel better and

Please be safe during the holidays, and don't engage in risky or dangerous behaviors. We care about you and your family, and want you to enjoy this holiday safely. Each of you make a difference every day; at your command, at home, with your friends, and to your family. All of the Installation Commands have had a successful year. We all have worked hard and accomplished so much. Collectively, we have more to do together, and we need each of you to accomplish our mission and make a difference to those we have the privilege to teach, care for, support and serve.

Now, it is time to pause, relax, enjoy each

other's company and spend time with those we love. As you enjoy your holidays and all of the festivities they entail, remember that we have coworkers, acquaintances, friends, neighbors and possibly family members, who won't be able to join in our celebrations. They may have duty, work as a first responder or may possibly be deployed. Please keep them all in your thoughts and prayers. Some of our friends, shipmates, battle buddies, wingmen, and dev-

them or ask to spend the holiday together. Reach out to them if you can. Try to make room at the table for one more.

Everyone deserves to enjoy and share in the fun and spirit of the holidays. Whatever your plans, do your best to spread the joy of the holiday season by welcoming those around you, to share it with you. Do what you can to make someone's holiday special. If they are not close by in location, reach to them with an email, a card or even a call, to let them know that you care and are thinking about them. That's the true meaning and blessing of the holiday season; a joyous holiday with family and friends. On behalf of our family and the men and women of Naval Support Activity Bethesda, Lisa and I wish you and your family a safe, happy and healthy holiday season and New Year!

All Ahead Flank, David A. Bitonti, Capt., DC, USN Commanding Officer Naval Support Activity Bethesda

Bethesda Notebook

Stages of Healing
The Stages of Healing program at Walter Reed Bethesda hosts the NSO Ensemble at noon today in the Great Hall of Bldg. 9. Ensemble Galilei performs tomorrow at 8 and 10 a.m. in the America Bldg. lobby, and Celtic Cross performs Tuesday at noon in the America Bldg. lobby. The Stages of Healing program brings various artists, performances and presentations to the medical center as respite for patients, families, visitors and staff members. For more information, contact Lt. Cmdr. Micah Sickel at 301-295-2492.

Integrative Health & Wellness

Integrative Health & Wellness in Internal Medicine at Walter Reed Bethesda (WRB) is hosting an open house on Jan. 5 from 8 a.m. to 2 p.m. in the lobby of the America Bldg. The event is being held to explain the services and resources Integrative Health & Wellness offers beneficiaries and staff members to help them achieve better health and fitness.

Winter Coat Drive

Naval Support Activity Bethesda's (NSAB) Religious Ministries Department along with Army Troop Command's SHARP (Sexual Harassment and Rape Prevention Program) are sponsoring a winter coat drive through Jan. 31. All donated cold-weather-winter-gear will be distributed to various local charities. NSAB drop-off boxes are located in Buildings 11 and 17 (near entrances). SHARP drop off boxes are located in Building 19 (near the piano area); Building 9 (near the escalators); Building 10 (near entrance); Building 2, Main Street and Troop Command, Building 147, Command Suite. For more information, contact NSAB POC Religious Program Specialist John Leitzinger by 301-319-5058/4706 or email John.Leitzinger@med.navy.mil or contact SHARP POC Rosemary Galvan by 301-319-3844, or email rosemary.galvan2.civ@mail.mil.

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FFSC's 'Boots to Business' Course Helps Service Members Transition

By Mass Communication **Specialist 2nd Class** (SW/AW/IDW) **Ashante Hammons NSAB Public Affairs** staff writer

Transitioning from service member to civilian can be easy when planning ahead by using resources provided by Naval Support Activity Bethesda's Fleet and Family Support Center (FFSC). As part of the Transition Assistance Program known as Transition Goals, Plans, Success, (Transition GPS) FFSC sponsors a 'Boots to Business' course offered by the Washington Metropolitan Area Small Business Association (SBA).

'Boots to Business' is an entrepreneurial education and training program that provides valuable assistance to transitioning service members, retirees and military spouses exploring self-employment opportunities by leading them through the key steps for evaluating business concepts and the foundational knowledge required for developing a business plan. Instructor Libo Suen, economic development specialist, introduced the class to various resources provided by SBA. According to Suen, the first phase of 'Boots to Business' is a ten-minute promotional video explaining the purpose of the two-day course,



Libo Suen, Small Business Association economic development specialist, instructed the course 'Boots to Business' on the beginning of entrepreneurship for service members, retirees and spouses who were interested in starting their own businesses in the near future.

which is phase two. Phase three is an eight week self-guided webinar course.

"This course is really a step leading to the eight week course, whether or not you have a business degree," said Suen. "I think what we offer is real world, practical knowledge. I think we offer an alternative educational track to start a business."

Before he worked for SBA, Suen started a travel service offering bilingual services to Chinese travelers. As a veteran, he shared his experiences and knowledge with the class. According to Suen, being in the military and the business world go hand- in-hand.

"What I learned from the Marine Corps is preparation and planning," explained Suen. "It is very similar to the business environment and what you're doing now [in this course] is preparation. Business plans are a part of the planning process."

Suen encouraged future entrepreneurs to take business courses such as Accounting, Finance and Business in order to understand business terminology, and to attend networking

Participant Petty Officer 1st Class Brandon Bryan has plans to transition from the Navy in April 2015. He and his wife have ventured into a small business which offers legal insurance and identity theft protection. They plan to stay in the area once he has transitioned from the Navy. Bryan was interested in the course in order to gain more insight into starting his own business.

"This course is an opportunity to focus on understanding business information," said Bryan. "It is good for anyone to take this course in order to learn the process and how to deal with starting your business from the beginning."

U.S. Army Maj. Luke Lisell, a logistics officer who plans to retire early next year, took the course to educate himself about entrepreneurship.

"Even if you are mildly interested in starting your own business, I would definitely encourage people to take this course," said Lisell. "It is a good way to learn more about small business and the administration [involved]."

Suen encouraged future participants to take the course. He recalled that when starting his busines, he didn't know about such resources and this type of course was not available.

"When you are ready to start your business, remember that SBA is here for you," concluded Suen. "It is your point of contact and we can direct you to local resources that have information on the local requirements and other resources that are available to you. There's a lot of support out there and we're really just trying to raise more awareness about it."

'Boots to Business' is a free resource sponsored by FFSC. For more information, contact Candace Thomas at candace. thomas@med.navy.mil.find out more about the SBA or 'Boots to Business,' visit http://www.sba.gov/bootsto-

Strategic Plan, Icon Put Patients at Center of WRNMMC's Mission



Walter Reed National Military Medical Center's new Strategic icon has Extraordinary Patient Experience as its centerpiece, surrounded by its focus on Quality & Safety, Readiness, Research and Education. Our People, Stewardship & Accountability encompass the outer circle of the icon.

By Bernard S. Little **WRNMMC Public Affairs** staff writer

With emphasis on "placing the patient at the center of all that we do," Walter Reed Bethesda (WRB) Director Brig. Gen. Jeffrey B. Clark introduced a draft of the medical center's new strategic plan and icon during town hall meetings last week at WRB.

In seeking staff input into the plan and icon, Clark said there will be an official roll out of the final document and symbol after the new year.

"The final strategic plan will guide our efforts as a military health care facility over the next three to five years, so a constructive and practical review of the plan can provide long-term effects," stated David Rohrbaugh, advisor to the hospital director, in an email to WRB staff members.

During the town halls, Clark said his command philosophy will not change: "we do three things at Walter Reed Bethesda: accomplish our mission; take care of each other; take care of our families.

"They are one: mission and people. Good leaders find ways to do both. Despite changes and transformations, mission/ people endures," Clark stated.

He said Walter Reed National Military Medical Center's (WRNMMC) first strategic plan, established in the fall of 2012, "served us well through the merger [of the former Walter Reed Army Medical Center and National Naval Medical Center]; Operation Iraqi Freedom/Operation New Dawn and Operation Enduring Freedom wind-down; establishing the Multi-Service Market; transitioning to a new fiscal reality, stewardship and accountability; and the list goes on.

"Every few years, a successful organization reassesses where it's at, so we did just that," Clark continued. He added the reassessment is being done to determine "where we want to go," as well as ensure WRNMMC is "in synch and in full support of the Military Health System (MHS) and Defense Health Agency way ahead and with our National Capital Region Multi-Service Market Performance Plan: eliminate deferrals; decrease purchased care cost; and ensure a patient-centered culture of quality and safety."

The general added one finding of the MHS review directed by Secretary of Defense Chuck Hagel during the summer: "our patients clearly told us that access is military medicine's biggest shortfall. Delays in receiving high

See PLAN page 9

NSAB-MWR 3rd Annual Army/Navy Flag Football Game



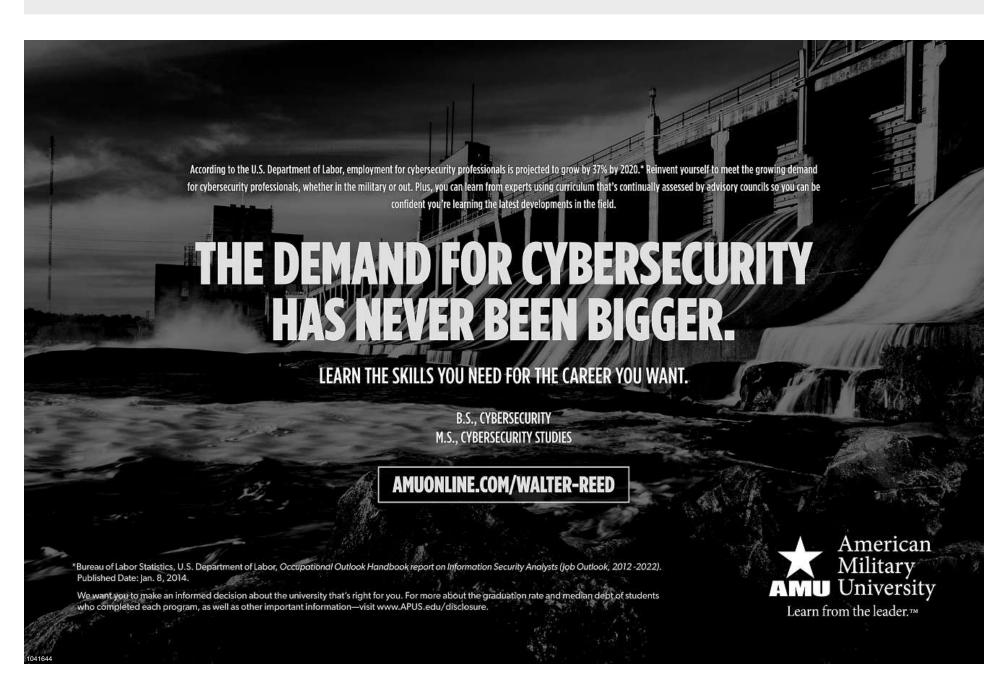












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Season of Giving and Sharing



Photo by Mass Communication Specialist 2nd Class Ashante Hammons

Sarah Hunt wraps a gift from the Wishing Tree sponsored by the Coalition of Sailors against Destructive Decisions (CSADD). The tree was located at the Naval Support Activity Bethesda Navy Exchange. Operation Homefront donated gifts for the CSADD Wishing Tree as well. Gifts were wrapped by Red Cross and CSADD volunteers and were distributed to military families by Fleet and Family Support Center. The CSADD Wishing Tree's goal is to thank military children with special holiday gifts.

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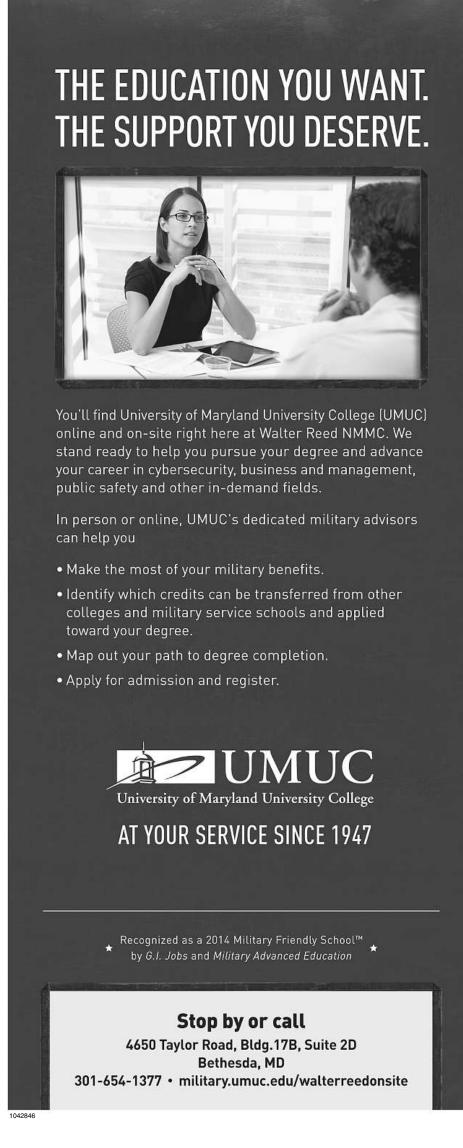
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NSAB Selects Top Sailors of the Year

By Mass Communication Specialist 2nd Class Brandon Williams-Church NSAB Public Affair staff writer

Naval Support Activity Bethesda (NSAB) recently selected its Senior Sailor, Sailor, Junior Sailor and Blue Jacket of the Year, citing their leadership, dedication to the mission, community relations and professionalism in each aspect of their duties.

Master-at-arms (MA) 1st Class Raymond Herrera, Culinary Specialist (CS) 2nd Class Alberto Bruzon, MA3 Cesar Rebolledo and MA3 Eric Denver were chosen as the base's premier Sailors for

Looking back at their accomplishments over the year, each Sailor went above and beyond the call of duty, drawing inspiration from family members, shipmates or their mentors.

MA1 Herrera, NSAB's assistant antiterrorism officer, credits his being named Senior Sailor of the Year not to himself, but to the many people who helped motivate him forward to be that better Sailor.

"I am honored the command selected me as NSAB Senior Sailor of the Year," Herrera said. "This award is not just about me, but also what my team has helped me accomplish. This includes not only the people in my department, but everyone in security because without their help I could not accomplish some of the things I have done this year, such as the Navy-Marine Corps Relief Society Active Duty Fund Drive." That being said, for me, being selected as a Sailor of the Year means the command recognizes the hard work that we have done this year and the leadership in these accomplishments," Herrera continued. "I am motivated to be the best in everything I do and this was a way to stand out as the best. Also, I figured that the picture with my awesome hair would look great in Building 11 (NSAB's headquarters building)," he joked.

Originally from Ontario, Calif., Herrera cites his inspiration as stemming from his wife, Michelle. "She has always inspired me to take on challenges and motivates me to be a better Sailor."

Assigned to NSAB for almost three years, Herrera recognized the importance of the Sailor of the Year program as giving Sailors an incentive to stand out among their peers.

vides a platform for Sailors of all ranks of his ability. to lead by example."



ver during the award ceremony in the USO Warrior and Family Center. USO Warrior and Family Center.

shipmates. Herrera has sound words of best at anything you are given, whethwisdom for his peers and subordinates, er good or bad. Not every lucrative job to follow in his footsteps.

he emphasized. "Soak up knowledge ation at that moment doesn't mean you every day, be an example for others, shouldn't have that drive and motivado good works in the community and tion to push forward onto bigger and continually strive to improve yourself better things. I think everybody joins and others around you and you will be the Navy for a purpose, so everyone

As building manager for Buildings base often goes unrecognized.

Through his hard work and dedication, Bruzon said he felt honored to re- first class and eventually putting in a ceive the title of Sailor of the Year.

"To me, this means not only representing my chain of command, but my command as a whole," he said. "I am just an example of the men and women I serve with, which has given me the opportunity to represent them. It's not just me who does the work. I am just a CS3 Castro-Roach, especially, for being face and a name. They helped me get to where I'm at, and it's due to them that I was selected as Sailor of the Year."

Hailing from Las Tunas, Cuba, and emigrating to the United States at a much in tune with his work ethic and "It allows them to be recognized by young age, Bruzon came to know the upbringing. "Stay honest to yourself the command for what they have done true meaning of hard work - which is and always be careful of the bridges you and can sometimes be a great evalu- reflected through his willingness to burn. You never know when you might at a young age the importance of being family. "Nothing can motivate a person ation bullet. Most importantly, it pro- never give up and do his job to the best

As Senior Sailor of the Year, and with big factors for my work ethic." Bruzon is the best but it's there for a reason. "Don't settle for just doing your job," Just because you are in a terrible situshould strive to succeed."

Bruzon says he carries inspiration 60 and 64, CS2 Bruzon's work on the from God and his family that has always supported him through the tough times. Hoping to make petty officer package for limited duty officer is what drives Bruzon harder. "It's that khaki uniform that I've been pushing for since I joined [the Navy]."

> Bruzon also thanks his fellow building managers and workers for helping him do his job better every day. He cites good at her job and giving him the time to go on and do bigger and better things on base.

His advice for fellow shipmates is



whether it be mopping floors or mov-placent with my position in this world. instill in my Sailors."

For MA3 Rebolledo, the achievement as Sailor of the Year is a great honor and separating yourself from the pack. and a good compass, letting me know I'm on the right track or at least not far from it," he said. "But, I attribute those around them to be better indi- you will always succeed." viduals whether it is work-related or

ing me to be the best Sailor that I can extremely surprised." be. I always want to make them all be the man I am today without their help and encouragement."

need that person whether it is sooner or dedicated to your job and being a pro- more than knowing that they are mak-"Personal pride and commitment are of and help my Sailors along. There is I saw how hard my parents worked for of what they are doing. Thinking about ing, they need to never quit!"

a lot of pride behind my name and I my brother and me. I would be shammore time in the Navy than many of his explained. "You always want to be the just want to make sure whatever I do ing them if I was to ever become coming residents from building to building, I'm always trying to improve myself that I do it to the best of my ability. It's as a Sailor, but more importantly as a that pride and professionalism I try to person. I'm always looking to improve on my areas of weakness."

Being closer to the lower enlisted of earning Junior Sailor of the Year ranks, Rebolledo has insight into became as a surprise. "Being selected ing able to stand out among the crowd

"Take pride in your work and in your life. Give back to your community. Do these things because you want to my success to the people around me. improve the world around you, not be- up. I feel extremely blessed that I have I have many great examples of true cause you're looking to earn an award. eaders, hard workers and dedicated Always strive to do more than just the way that they do. My wife builds professionals who continue to push your job and be true to yourself, [and]

For the second year in a row, newly not. Without their support and guid- frocked MA3 Denver was selected as tion. ance, I wouldn't be where I am right Blue Jacket of the Year. "I think it is an amazing honor for anyone to be se-Rebolledo credits his wife and fam- lected for this award," he said. "I think ily for his daily inspiration for being a there is tremendous talent at NSAB, so better Sailor. "They are always push- to have been selected this year, I was

The Bayville, N.J., native and asproud. I can truly say that I wouldn't sistant command fitness leader for NSAB embodies the qualities of a top Sailor, exhibited in his second consecu-Born in Colombia and raised in tive selection, Like the other selectees. Woodbridge, N.J., Rebolledo figured out his motivation stems from his loving never quit and quitters never win.' If



Naval Support Activity Commanding Officer Capt. David A. Bitonti Culinary Specialist 2nd Class Alberto Bruzon accepts his Sailor of the Naval Support Activity Bethesda Commanding Officer Capt. David A. Bitonti (left) pauses for a photo looks over the official letter with Blue Jacket of the Year MA3 Eric DenYear Award from Capt. Bitonti during the award ceremony in the with Master-at-arms 3rd Class (MA3) Cesar Rebolledo (right) and his wife Brighid after presenting MA3 his Junior Sailor of the Year award.

> of your command and loved ones, receiving an award like this one, is a true honor and an amazing feeling."

vancement two times before, Denver could have given up on being a better Sailor. But he pushed forward past the

"There are days that a person feels like breaking," Denver said. "Stress can eat at a person to the point that they just want to call it quits and give coworkers and family that support me me up and keeps me motivated while my fellow Sailors push me to do more and I couldn't ask for a better situa-

Hoping to make first class petty officer before he retires, Denver stays dedicated and motivated through his work. Helping his fellow shipmates, while being mentored to be the best Sailor he can be, keeps him hungry to do better. "Stay motivated and keep in mind that every individual Sailor plays a part in the mission of the Navy," Denver advises. "Vince Lombardi said, 'winners anyone has a desire to do something



getting an award and standing in front Having missed his chance for ad-

great, has motivation for excellence, or Master-at-arms 1st Class Raymond Herrera stands with his family later in your career. I like to take care fessional. "Being a child of immigrants, ing their family and loved ones proud wants to accomplish something amaz- after the Sailor of the Year award ceremony in the USO Warrior and Family Center.

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Army Rolls Over Navy, 40-0 During Flag Football Game



ication Specialist 2nd Class Brando

The Army flag football team celebrates their win with a photo after defeating the Navy side during the 3rd Annual Army-Navy Flag Football Game Dec. 11.

By Doug Miller **NSAB Public Affairs staff writer**

Army Capt. Claudia Torres-Niles stood outdoors on an overcast, raw sort of afternoon last week because she had essentially been shamed into it.

Torres-Niles heads Charlie Company for Troop Command. After hearing about the pee-wee football exploits of her two sons, some of her nurses and medics began to badger her about coming to see them perform on the gridiron.

"They were beating me up pretty good," Torres-Niles said, grinning.

Unfortunately for Naval Support Activity Bethesda's (NSAB) flag football team representing the base's Navy personnel, the "beating" did not end there, as Army administered a 40-0 shellacking Dec. 11 at the Morale, Welfare and Recreation Sports Complex field.

Army's win in the third annual matchup gives it a 2-1 advantage in the fledgling series.

A snow shower dusted the artificial turf field during pre-game warmups, but as the game progressed roughly 30 spectators braved the chill and trickled in to watch the game from the Navy and Army sidelines. Organizers timed the flag football contest to happen just before the traditional Army-Navy game (the one where the players wear pads), which this year took place at Baltimore's M&T Bank Stadium on Dec. 13.

The winners of the Most Valuable Player award for each side, as well as the winner of a halftime 40-yard dash, earned 30-yard-line tickets for the big game.

"We're adding to it every year," Fitness Center director Jerry Cataldo said as he and his staff dished up a pre-game tailgate spread of hamburgers, hot dogs and bratwurst, the new wrinkle at this year's contest.

Both squads were well into their warmups when the Army quarterback, Capt. Dave Tyson, arrived to a chorus of teammates razzing him for his tardiness. He wasn't buying it.

"These guys are late to every practice," he declared.

With Army and Navy personnel working alongside one another routinely at NSAB, bragging rights can be a very personal thing.

"My boss is an Army captain," Hospital corpsman 3rd class Anthony McAbrew, a Navy team co-captain, said as his team went through its pre-game routine. "So, yeah, we've been talking about it."

In flag football, defenders "tackle" the ball carrier by snatching a flag from a belt around his waist. While the traditional American football field is 100 yards from goal to goal, the field in this game was just 80, divided into 20-yard zones. Teams gained first downs by advancing to the next zone. The Army and Navy teams played nine on a side.

Hospitalman Marshaun Walker, a wide receiver, linebacker and corpsman in the Fleet Marine Force immunization clinic, said the Navy squad practices at least three times a week, and that the Reapers won their league championship this season.

Their championship form, however, did not carry over to the Army-Navy game last week.

🕰 Maryland Homefront 🖳 gave us a reason to celebrate 5

See FOOTBALL page 10

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PLAN

Continued from pg. 3

quality health care may be a quality and safety risk to our patients. This must change."

Forming the outer circle of the new WRNMMC icon and fundamental to its success as an organization are the pillars of "Our People" and "Stewardship & Accountability," Clark explained.

Clark added the patient experience, especially timely, patient-friendly access to high quality health care, is central to WRNMMC's success in reducing deferrals and purchased care cost; to increasing outpatient encounters, surgeries and inpatient admissions; and to meeting productivity standards." He added each is essential to success in the Readiness, Education and Research pillars, which along with Quality & Safety, constitute the inner circle of the new strategic plan icon.

With "Extraordinary Patient Experience" at the center of WRNMMC's new strategic plan icon, Clark explained the medical center's vision is:

"The patient is at the center of all that we do. The extraordinary is ordinary and the exceptional routine in serving the physical, behavioral, social, and spiritual needs of our patients and of our people."

He added the medical center's mission, included in the strategic plan, is to: "ensure patient friendly access to high quality health care for all we are privileged to serve while setting the standard in readiness, education and research."

The general said the purpose for WRNMMC, also stated in the strategic plan, is: "the patient is at the center of all that we do. We are a readiness, leadership and skills development platform. We are the tertiary medical center for our Multi-service Market. We are the flagship of our Military Health System."

"It's about ownership," added Walter Reed Bethesda Senior Enlisted Leader, Command Master Chief Tyrone Willis. "Walter Reed Bethesda is great," he said. "It's not the buildings that make it great, it's the people like you [the staff] who make it great and what you do for those we are privileged to serve."

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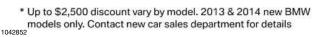
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FOOTBALL

Continued from pg. 8

The Navy offense never got on track. The first drive of the game resulted in no net gain, and a failed fourth-down play left Army with a short field. Two plays later, Army was up 6-0

The next Navy drive was an even bigger disaster. On first down, an Army linebacker snatched a pass that had been tipped at the line of scrimmage and returned his interception for a second Army touchdown.

The Navy defense had three picks of its own, but the offense couldn't convert the turnovers into points.

The final straw came in the fourth quarter. With the Navy offense again deep in its own territory, an Army defender snatched a pitch intended for a Navy running back going wide left. The Army player scampered in for the touchdown that invoked the mercy rule with a couple of minutes left on the game clock.

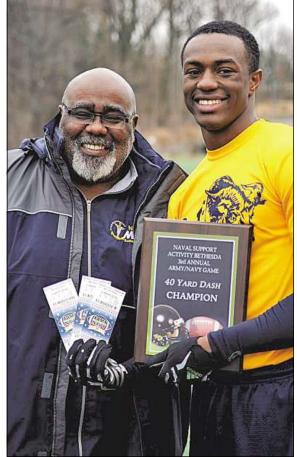


Photo by Mass Communication Specialist 2nd Class Brandon Williams-Church

Hospital Corpsman 3rd Class Tobias Marve (right) shows off his winnings from the halftime 40-yard-dash contest along with Intramural Sports Coordinator Jack lackson.

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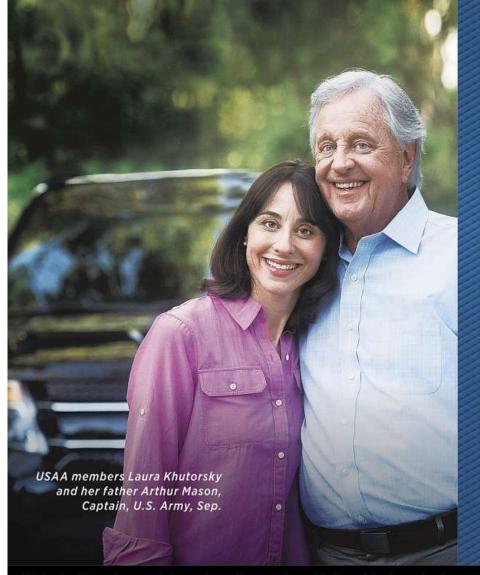
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